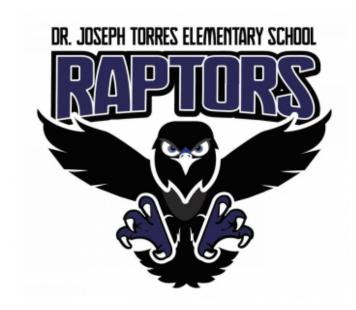
# El Paso Independent School District Dr. Joseph Torres Elementary School 2023-2024 Formative Review

Accountability Rating: C



Board Approval Date: October 17, 2023

# **Mission Statement**

We, the teachers, staff, parents, and students of Dr. Joseph Torres Elementary School, as a community of learners, will work together to provide a positive and challenging learning environment, affording opportunities for parental and community involvement, and encouraging students to demonstrate responsible and respectful behavior.

Nosotros, los maestros, el personal, los padres y los estudiantes de la Escuela Primaria Dr. Joseph Torres, como comunidad de estudiantes, trabajaremos juntos para proporcionar un ambiente de aprendizaje positivo y retador, brindando oportunidades para la participación de los padres y la comunidad, y alentando a los estudiantes a demostrar comportamiento responsable y respetuoso.

# Vision

Dr. Joseph Torres Elementary School will provide high quality instruction and a nurturing and safe environment, empowering all of our students to be academically and socially successful, college ready, career ready and life ready.

La Escuela Primaria Dr. Joseph Torres brindará instrucción de alta calidad y un ambiente acogedor y seguro, capacitando a todos nuestros estudiantes para que tengan éxito académico y social, estén listos para la universidad, listos para la carrera y para la vida.

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# Goals

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

**Performance Objective 1:** By June 2024, Dr. Torres will create a culture where each student is supported by caring adults. as measured by an Employee, student, and parent culture climate survey.

**High Priority** 

**Evaluation Data Sources:** CK-12 Survey

Strategy 1 Details		Reviews		
Strategy 1: Provide incentives for parents/employees to complete surveys and implement SEL strategies for parents and	Formative			Summative
employees.  Strategy's Expected Result/Impact: Increase in parent/teacher participation.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration, PEL, Teachers	5%	5%		
Title I: 2.5				
- TEA Priorities:				
Build a foundation of reading and math				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Continue/Modify	X Discon	tinue		•

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

**Performance Objective 2:** By June 2024, Dr. Torres will increase PK-5th grade student participation in , extra-curricular, co-curricular activities at all levels by 5%.

**High Priority** 

**Evaluation Data Sources:** Survey results

Strategy 1 Details		Reviews			
Strategy 1: By June 2024, 4th and 5th Intramural will increase extra-curricular activities.		Formative		Summative	
Strategy's Expected Result/Impact: Increase in student and family participation in extra-curricular activities.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Admin and Intramural coaches.  Title I: 2.5, 2.6	25%	50%			
- TEA Priorities: Build a foundation of reading and math					
Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 2					
Strategy 2 Details		Rev	iews		
Strategy 2: At risk and all other students in Pk-5 will attend at least one field trip a year in order to increase their			Summative		
background knowledge.	Oct Jan	Mar	June		
Strategy's Expected Result/Impact: Expose student to real world experiences through field trips where they will have access tools and environments that are not available at school.  Staff Responsible for Monitoring: Principal, Secretary, Teachers	5%	5%			
Stan Responsible for Monitoring: Finicipal, Secretary, Teachers					
Title I: 2.5, 2.6					
Prioritized Needs: L1 Whole Child (Culture & Climate) 1					
<b>Funding Sources:</b> Field Trip Entry Fees - 211 ESEA Title I Part A (Campus) - 211.11.6499.182.24.801.182 - \$6,000 , Field Trip Transportation - 211 ESEA Title I Part A (Campus) - 211.11.6494.182.24.801.182 - \$2,000					
Strategy 3 Details		Rev	iews		
Strategy 3: Student Ambassadors in 4th and 5th grade will be trained to welcome all visitors to the campus and to assist		Formative		Summative	
with campus programs.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increased parental and community involvement.  Staff Responsible for Monitoring: PEL, Counselor, and Principal	25%	50%			
Title I:					
2.5					
Prioritized Needs: L1 Whole Child (Culture & Climate) 1					
No Progress Accomplished — Continue/Modify	X Discon	tinue			
	-				

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

**Performance Objective 3:** By June 2024, Dr. Torres will create an integrated system of extended learning opportunities and community partnerships by offering extended PK - 5 After-school Learning.

## **High Priority**

Evaluation Data Sources: District tracking tool

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> By June 2024, Dr. Torres will continue to incorporate STEAMTASTICS and after school tutoring as needed.		Formative		Summative
Strategy's Expected Result/Impact: Increase in extended learning opportunities.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Admin, CTC's, Interventionist and teachers.  Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math Prioritized Needs: L2 Academic Excellence (Student Achievement) 1, 2	25%	50%		
No Progress Complished Continue/Modify	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

**Performance Objective 4:** By June 2024, Dr. Torres will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for schoolwide behavior expectations, classrooms procedures and instruction, and student and staff awareness.

# **High Priority**

**Evaluation Data Sources:** District Developed Tracking Rubric

Strategy 1 Details		Reviews			
<b>Strategy 1:</b> By June 2024, PBIS/SEL will be implemented schoolwide, with a monthly implementation of SEL behavior.		Formative		Summative	
Strategy's Expected Result/Impact: Decrease in class disruptions, rude behavior, and inappropriate physical contact.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Administration and Counselor					
Title I:	25%	50%			
2.6					
Prioritized Needs: L1 Whole Child (Culture & Climate) 2					
Strategy 2 Details		Rev	iews		
Strategy 2: Counselor will provide social emotional guidance lessons to all classes as well as guidance services to	Formative			Summative	
individual students that are in need of assistance emotionally, socially and academically to assist with bullying, PBIS, SEL, and decrease discipline referrals.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Create a school culture of success for all.					
Staff Responsible for Monitoring: Principal, counselor, secretary.	25%	50%			
Title I:					
2.6					
Prioritized Needs: L1 Whole Child (Culture & Climate) 2					
No Progress Accomplished — Continue/Modify	X Discon	tinue			

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

**Performance Objective 5:** By June 2024, Dr. Torres will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by the reduction of all ISS, OSS, Disciplinary Removal for all student groups.

**High Priority** 

**Evaluation Data Sources:** On-Point Discipline Action Summary Report

Strategy 1 Details		Reviews		
Strategy 1: PBIS incentives, teacher student mentor system and additional resources will be used to promote and reward		Formative		Summative
good behavior and reduce discipline and bullying referrals.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Decrease in class disruptions, rude behavior, and inappropriate physical contact. Ensure students feel safe and secure.  Staff Responsible for Monitoring: Administration/Counselor  Title I: 2.6  Prioritized Needs: L1 Whole Child (Culture & Climate) 2	25%	50%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

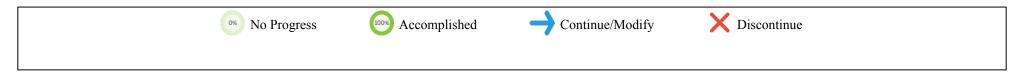
Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

**Performance Objective 1:** By June 2024, Dr. Torres will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team curriculum fidelity walkthrough data meeting all established percentages for rigor, instructional model, and scope and sequence for reading language arts, math, science, and social studies instruction.

# **High Priority**

**Evaluation Data Sources:** Assessment data.

Strategy 1 Details	Reviews			
Strategy 1: Dr. Torres will demonstrate grade level readiness by implementing a guaranteed and viable student-centered		Formative		Summative
District curriculum as measured by Principal and academic support team curriculum fidelity walkthrough data meeting all established percentages for rigor, instructional model, and scope and sequence for reading language arts, math, science, and	Oct	Jan	Mar	June
social studies instruction.				
Strategy's Expected Result/Impact: Increase in student assessment scores in core subjects.	5%	50%		
Staff Responsible for Monitoring: Admin and teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1, 2				



Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

**Performance Objective 2:** By June 2024, Dr. Torres will implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team dual language fidelity walkthrough data meeting all established percentages for instructional model, classroom environment and instruction, and language acquisition with a dual language program.

## **High Priority**

**Evaluation Data Sources:** Assessment data.

Strategy 1 Details	Reviews			
Strategy 1: Teachers will provide targeted support and tier based interventions to address learning gaps.		Formative		Summative
Strategy's Expected Result/Impact: Increase scores student achievement scores to include SPED students.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: ILT and teachers.  Title I: 2.4, 2.5, 2.6  Prioritized Needs: L2 Academic Excellence (Student Achievement) 1, 2 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2	5%	50%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

**Performance Objective 3:** By June 2024, Dr. Torres will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from a 72%-75%.

# **High Priority**

Evaluation Data Sources: IREADY, MAPS, STAAR Interim, Unit, 9-week, benchmarks and previous STAAR assessments

Strategy 1 Details		Rev	iews	
Strategy 1: The instructional leadership team will provide professional development on effective classroom practices, rigor,	Formative			Summativ
and relevance, and differentiation to include: funding for substitutes and participation in out of town and in town professional development for faculty and administration.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase growth in all core subjects and subgroups to include SPED and EBs.  Staff Responsible for Monitoring: ILT	15%	50%		
Title I: 2.4, 2.6				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence (Student Achievement) 1, 2 - L5 Equity by Design (Demographics) 1, 2				
<b>Funding Sources:</b> Staff Development - 185 SCE (Campus) - 185.13.6499.182.30.000.182 - \$2,000, Substitutes - 185 SCE (Campus) - 185.11.6112.182.30.362.182 - \$3,800, Substitute Fringes - 185 SCE (Campus) - 185.11.6141.182.30.362.182 - \$86				
Strategy 2 Details		Reviews		
Strategy 2: Campus will provide instructional supplies, reading materials and resources to increase student learning to		Formative		Summativ
nclude library reading materials and supplies for engaging lessons and interventions for all learners.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved scores on BOY, MOY, and EOY assessments.  Staff Responsible for Monitoring: Principal/Secretary/Librarian  Title I:	50%	65%		
2.5, 2.6				
- TEA Priorities: Build a foundation of reading and math				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 2				
<b>Funding Sources:</b> Instructional Supplies - 185 SCE (Campus) - 185.11.6399.182.30.000.182 - \$4,964, Instructional Supplies - 211 ESEA Title I Part A (Campus) - 211.11.6399.182.24.801.182 - \$19,589, Reading Materials - 211 ESEA Title I Part A (Campus) - 211.11.6329.182.24.801.182 - \$3,000, Reading Materials for the Library - 185 SCE (Campus) - 185.12.6329.182.30.000.182 - \$5,000				

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

**Performance Objective 4:** By June 2024, Dr. Torres will Increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" Grade level or above on STAAR reading will increase by6% with all student groups meeting board approved metrics. [HB3].

## **High Priority**

#### **HB3 Goal**

Evaluation Data Sources: Assessment data.

Strategy 1 Details		Reviews			
Strategy 1: Teachers will use all components of the highly qualified instructional/testing materials and a pacing tool to		Formative		Summative	
develop high quality instructional practices and to improve student performance.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase growth in all core subjects and subgroups to include SPED and EB.  Staff Responsible for Monitoring: ILT	50%	65%	112412		
Title I: 2.4, 2.6					
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 - L2 Academic Excellence (Student Achievement) 1, 2					
<b>Funding Sources:</b> Testing Materials - 185 SCE (Campus) - 185.11.6339.182.30.000.182 - \$2,000					
Strategy 2 Details					
Strategy 2: Teachers will use a school wide tracking system (Data walls) to monitor campus goals and to make informed		Formative		Summative	
instructional and intervention decisions that maximize student achievement.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase growth in all core subjects and subgroups to include SPED and EBs.	300	36.	3.1.1		
Staff Responsible for Monitoring: ILT  Title I:	25%	50%			
2.4, 2.6					
- TEA Priorities:					
Build a foundation of reading and math					
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1, 2					
No Progress Continue/Modify	X Discon	tinue			

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

**Performance Objective 5:** By June 2024, Dr. Torres will increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" grade level or above on STAAR math will increase by 12% with all student groups meeting board approved metrics. [HB3]

## **High Priority**

#### **HB3 Goal**

Evaluation Data Sources: Assessment data.

Strategy 1 Details	Reviews			
Strategy 1: Hold Power Planning PLCs to use data to implement the standards based curriculum and plan powerful learning		Formative		Summative
activities to include funding for Substitutes.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved delivery of strong instruction.  Staff Responsible for Monitoring: ILT and secretary	N/A	N/A		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 - L2 Academic Excellence (Student Achievement) 1, 2				
No Progress Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

**Performance Objective 1:** By June 2024, Dr. Torres Elementary will stabilize enrollment by increasing the number of new students enrolling or transferring back to Dr. Torres by 1% from 555 to 560.

# **High Priority**

**Evaluation Data Sources:** PEIMS data.

Strategy 1 Details		Reviews		
Strategy 1: Dr. Torres will stabilize enrollment by participating in community outreach lever events throughout the		Formative		Summative
2023-2024 school year.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students transferring back to Dr. Torres.  Staff Responsible for Monitoring: ILT and PEIMS clerk.  Title I: 2.6  Prioritized Needs: L1 Whole Child (Culture & Climate) 1	25%	25%		
No Progress Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

**Performance Objective 2:** By June 2024, Dr. Torres will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase filled positions on first day of school.

# **High Priority**

Evaluation Data Sources: Teacher attendance.

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Dr. Torres will implement monthly physical, emotional, and mental skills to empower employees to achieve their best possible health and wellness positively effecting employee morale and job satisfaction.		Summative		
	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improve employee retention as well as an increase in emotional and physical wellness.  Staff Responsible for Monitoring: Administration and teachers.  Title I: 2.5  Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1, 2	5%	5%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

**Performance Objective 3:** By June 2024, Dr. Torres will expand the integration of 21st century learning and innovation skills by developing and implementing an instructional technology campus support plan.

## **High Priority**

**Evaluation Data Sources:** Quick turn around with student devices and teacher support.

Strategy 1 Details	Reviews				
Strategy 1: Expand and upgrade technology/software equipment to include district supported apps and color printers in	trict supported apps and color printers in Fe			Summative	
order to enhance educational opportunities for all learners.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increased use of technology.					
Staff Responsible for Monitoring: Principal, AP, Secretary.  Title I:	50%	50%			
2.5					
- TEA Priorities:					
Build a foundation of reading and math					
<b>Prioritized Needs:</b> L2 Academic Excellence (Student Achievement) 1, 2 - L3 Destination District (Perceptions, Facilities, Programs, Technology) 1					
<b>Funding Sources:</b> Technology - 185 SCE (Campus) - 185.11.6395.182.30.000.182, Technology - 211 ESEA Title I Part A (Campus) - 211.11.6395.182.24.801.182 - \$20,000					
No Progress Accomplished — Continue/Modify	Discontinue				

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

**Performance Objective 1:** By June 2024, Dr. Torres will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate to 94%.

# **High Priority**

**Evaluation Data Sources: PEIMS data.** 

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Dr. Torres will monitor attendance and offer incentives and rewards to increase attendance to 94% via grade	Formative			Summative
level and individual recognition.  Strategy's Expected Result/Impact: Increase in attendance.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration and Teacher.  Title I: 2.6 - TEA Priorities: Build a foundation of reading and math Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 2	25%	50%		
Strategy 2 Details	Reviews			
Strategy 2: 100% of weekly, monthly, and semester school threat assessment protocols will be conducted to ensure the	Formative			Summative
safety of all students, faculty and staff.  Strategy's Expected Result/Impact: Increase in school safety.  Staff Responsible for Monitoring: Administration and Head/Assistant Custodian.  Title I:  2.5  Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 2 - L4 Culture of Accountability (Parent & Community Engagement) 2	Oct 50%	Jan 70%	Mar	June
No Progress Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

**Performance Objective 2:** By June 2024, Dr. Torres will foster a welcoming and safe environment where all families and communities feel supported as well as increase the level of accountability by offering required community events. (OTE- Equity and Stakeholder Engagement)

# **High Priority**

**Evaluation Data Sources:** Community survey.

Strategy 1 Details	Reviews					
Strategy 1: Purchase monthly supplies, calendar of events/newsletters in English and Spanish for programs/activities that	Formative					Summative
will be provided for parents to include parents of at risk students throughout the school year to include Coffee with the Principal, Grateful for Grandparents, and GT/Art/Robotics/Orchestra Expo. Etc. as well as develop and distribute parent and	Oct	Jan	Mar	June		
family engagement policy to ensure all parents including parents of at risk students feel safe, welcomed and supported.  Strategy's Expected Result/Impact: Increased parental and community involvement.  Staff Responsible for Monitoring: PEL and Principal.	40%	50%				
Title I: 2.5, 4.1						
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L4 Culture of Accountability (Parent & Community Engagement) 2						
Funding Sources: Supplies for parent meetings - 211 ESEA Title I Part A (Campus) - 211.61.6399.182.24.801.182 - \$511						
Strategy 2 Details	Reviews			•		
Strategy 2: CIT will monitor the use and effectiveness of all programs, resources, budget and student progress on a monthly	Formative Sur			Summative		
basis.	Oct	Jan	Mar	June		
Strategy's Expected Result/Impact: Ensure compliance of all resources.  Staff Responsible for Monitoring: Principal, Secretary, CIT committee.	25%	50%				
Title I: 2.5						
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L2 Academic Excellence (Student Achievement) 1, 2 - L4 Culture of Accountability (Parent & Community Engagement) 2						
	•					

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

**Performance Objective 3:** By June 2024, Dr. Torres will implement a two-way communication plan designed to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measured on Thought Exchange (3 times per year with 40% response rate) and Let's Talk Platform (customer satisfaction rating from 7.8 to 9 and response rate from 10.5 days to 3 days). (Communications)

# **High Priority**

**Evaluation Data Sources:** Response from Thought Exchange and Let's Talk.

Strategy 1 Details	Reviews			
Strategy 1: By May 2024, Parent Tips and Tools sessions will be provided monthly to ensure parent and community involvement in school academics.  Strategy's Expected Result/Impact: Increase in parent involvement.  Staff Responsible for Monitoring: Administration and PEL  Title I:		Summative		
	Oct	Jan	Mar	June
	25%	50%		
2.5, 2.6, 4.2				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Accomplished — Continue/Modify	X Discontinue			

Goal 5: EQUITY BY DESIGN El Paso ISD champions a targeted approach to universal access and system equity.

**Performance Objective 1:** By June 2024, Dr. Torres will foster equitable access to opportunities and eliminating barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite (11% decrease)as well as reduce the number of Emergent Bilingual Achieving Beginning on TELPAS reading from (7% decrease).

# **High Priority**

**Evaluation Data Sources:** TELPAS scores.

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Dual language teachers trained on sheltered instructional strategies allowing opportunities for teachers to differentiate for all Emergent bilinguals.		Summative		
	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase TELPAS composite scores.  Staff Responsible for Monitoring: ILT  Title I: 2.6  Prioritized Needs: L5 Equity by Design (Demographics) 2	N/A	20%		
No Progress Continue/Modify	X Discor	ntinue		